



(Stock Code: 0230.HK)

#### 2021 ANNUAL RESULTS PRESENTATION MARCH 2022

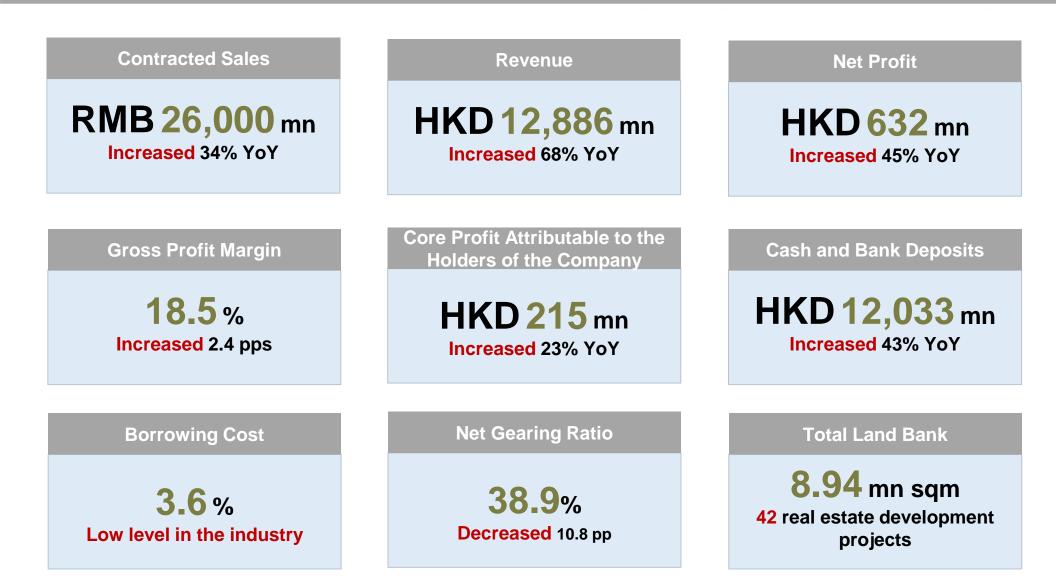


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## Results Highlights

### **2021 Annual Results Highlights**



## Business Review

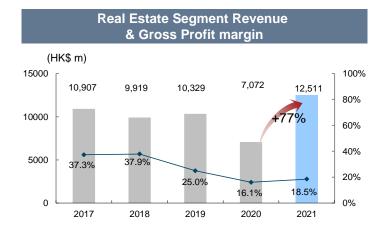
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#### **Real Estate Development**

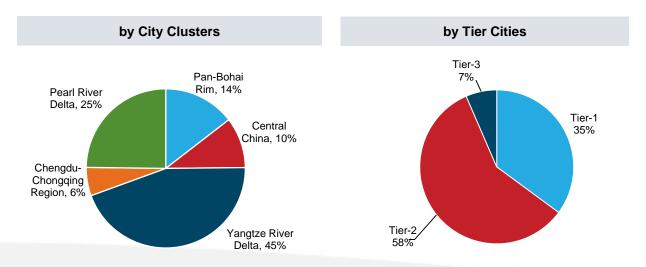
#### The Group's contracted sales reached a new record high, fully exceeded its full-year sales target of RMB 25 billion







#### FY 2021 Contracted Sales Breakdown



#### Contracted Sales in Diff. Measurements (RMB bn)



### **High Quality Products and Services**



Residential Products						
Product lines	Target customers	Landmark projects				
High-end Series	<ul> <li>High-end upgraders and wealthy customers</li> </ul>	大の 画 通 が 型 の か ・ 加 登 服 五 ボ・ 九 金 合 和 代 自 加 一 開 低 市 小 金 作 一 M の に に の に の に の に の に の の の の の の の の の の の の の				
Urban Series	<ul> <li>First-time purchasers and upgraders</li> </ul>					
Suburban Series	Full customer     lifecycle	五矿・哈施塔特 一番にいる本井でSee その一方原水岸 キャック、またま、140万 mr 系生生きま				
	New Produc	t Lines				
Product line	Target customers	Pipeline projects				
"Live" Commercial and Retail Complex	Customers with     lifestyle focus	Taian Live				
Urban Development	<ul> <li>Industrial real estate parks</li> </ul>	Pipeline industrial park projects in Nanjing and Shanghai				



#### **Investment Properties**

- The Group's property investment business primarily comprises two landmark investment properties at prime locations in Hong Kong with a total GFA of 15.8k sq.m with significant assets appreciation potential and strong leasing demand
- two commercial office buildings in Hong Kong, namely China Minmetals Tower in Tsimshatsui and LKF 29 in Central.
- Visible future cash flow streams through mid-to-long term leases with credible international and local tenants



• The commercial portion of Changsha LIVE and Taian LIVE target customers with a lifestyle focus.



	LKF 29	China Minmetals Tower		
Location	Central	Tsim Sha Tsui		
Total GFA (sq.m)	~5,036	~10,790		
Usage	Office & retail	Office & retail		
Occupancy rate <sup>1</sup>	91.8%	80.3%		

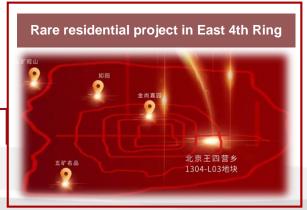




#### Property Investment Segment Revenue & Gross Profit Margin (HK\$m)

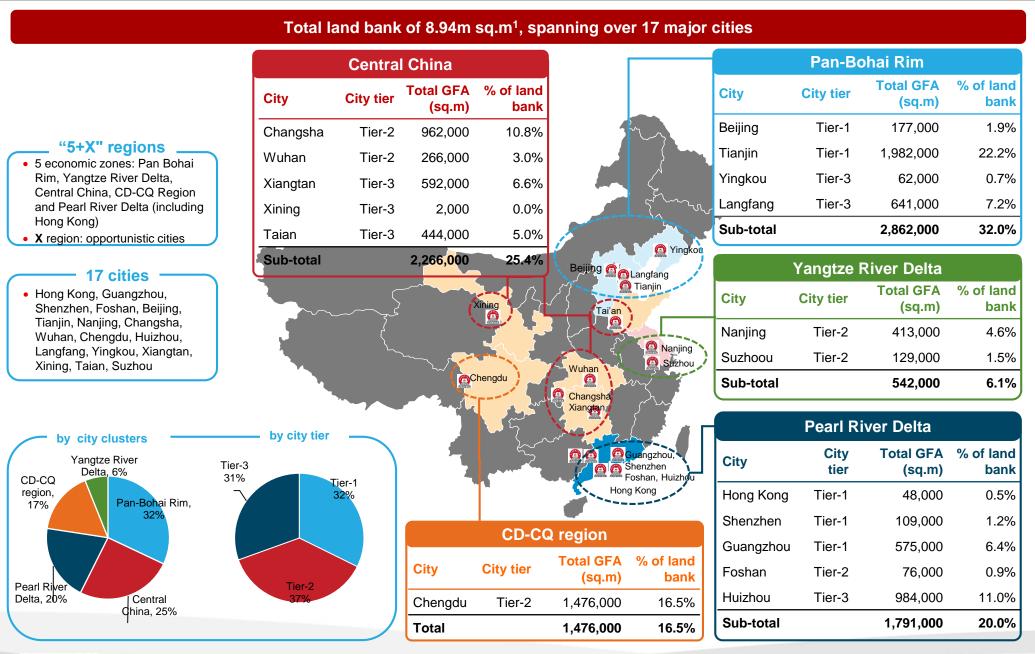
### Land Acquisitions in 2021

	Location/Project	Property type	Attributable Interest to the Group	Site area (sq.m.)	Estimated Construction GFA (sq.m.)	Total land cost (RMB million)	Average land cost (RMB per sq.m )
Promoted	Beijing Chao Yang One (formerly Beijing Wangsiyingxiang project)	Residential	40%	49,000	189,000	5,450	28,807
"Urban Operator"	Chengdu Dayi Shaqu project	Residential	100%	44,000	114,000	110	965
Strategy	Chengdu West-Lake Future city (a total of 3 land parcels)	Residential	100%	208,000	425,000	513	1,207
<ul> <li>Locked-in low cost land on the back of</li> </ul>	Chengdu West-Lake Future city (a total of 2 land parcels)	Residential	100%	111,000	308,000	295	958
industry-city business model	Chengdu West-Lake Future city	Commercial	100%	21,000	28,000	34	1,214
	Changsha Wanjing Yayuan	Residential	51%	137,000	315,000	1,150	3,647
major breakthrough in the Yangtze River Delta	Suzhou Industrial Project	Residential	55%	56,000	157,000	2,197	13,966
Della	Chengdu Xindu Jinshuihe Project	Residential	51%	44,000	140,000	670	4,786
	Chengdu Xindu Dafeng Project	Residential	51%	39,000	123,000	637	5,179
	Total			709,000	1,799,000	11,056	6,146





#### Land Bank Summary – by area



五礦地產有限公司 MINMETALS LAND LIMITED

### **Industry-city Business**

Dayi Project	<ul> <li>positioned as a commercial and residential project</li> <li>located in the eastern part of Dayi County, Chengdu</li> <li>the closest part of Dayi County to the city centre of Chengdu and with great ecological landscape</li> <li>During the year, the Group acquired six parcels of land at low cost in the region, laying a solid foundation for further development in Chengdu and the integration of industry-city</li> </ul>
Xindu Project	<ul> <li>located in Shibantan, Xindu District, Chengdu</li> <li>two leading industrial ecosystems : rail transportation and aviation</li> <li>focus on introducing enterprises in both the aviation and rail transportation fields to create high-quality science and innovation space</li> </ul>



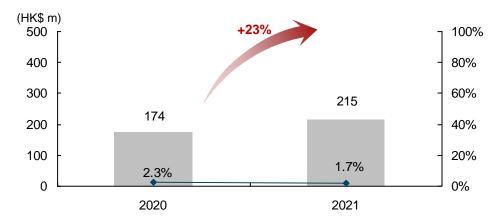
## Financial Review

#### **Income Statement**

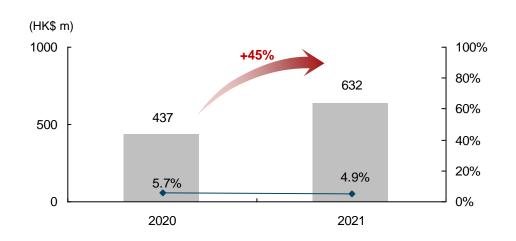
(HK\$ m) +68% 15000 100% 12,886 7,662 80% 10000 60% 40% 5000 20% 18.5% 16.1% 0 0% 2020 2021

**Revenue & Gross Profit Margin** 

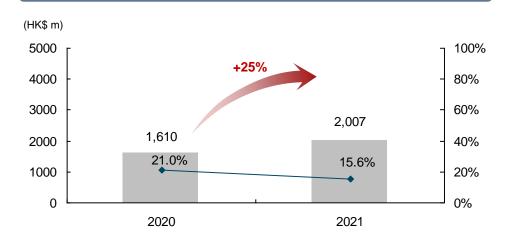
Core Profit Attributable to Equity Holders of the Company



Net Profit & Net Profit Margin



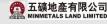
Adjusted EBITDA<sup>2</sup> & Adjusted EBITDA Margin



Notes:

1 Core profit attributable to equity holders of the Company excludes reversal/allowance for impairment of inventories, exchange gains/losses, fair values changes on investment properties, allowance for impairment of receivables and the one-off bargain purchase gain on acquisitions

2 Adjusted EBITDA = profit before tax + fair value changes on investment properties + one-off impairment + interest expense (recorded as finance costs and cost of properties sold) + depreciation

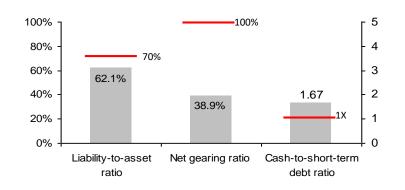


### **Strong Financial Position**

(HK\$ m)	2021	2020	Change
Cash and bank deposits	12,033	8,433	+42.7%
Total assets	77,173	68,388	+12.8%
Total equity	23,118	22,410	+3.2%
<ul> <li>Equity attributable to equity owners</li> </ul>	10,021	9,598	+4.4%
– Perpetual capital instruments	2,448	3,948	-38.0%
– Non-controlling interests	10,649	8,864	+20.1%
Total debt <sup>(1)</sup>	21,017	19,571	+7.4%
– Due in one year	6,547	4,555	+43.7%
Net debt-to-equity ratio <sup>(2)</sup>	38.9%	49.7%	-10.8pp

Weighted average borrowing cost	Debut Green Bond			
3.6%	USD 300m 4.95%			
	145 bp v.s. last issuance			

Fully complied the "Three Red Line " requirements <sup>(3)</sup>



Strong cash position relative to short-term borrowings

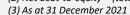


Debt profile (due in one year)
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(HK\$ m)	31 Dec 2021
Revolving loan	3,047
Club loan	3,500
	6,547

Notes: (1) Total debt includes bank borrowings, guaranteed bonds and loan from a non-controlling shareholder of a subsidiary

(2) Net debt-to-equity = (total debt -cash (incl. restricted cash)) divided by total equity



(4) Total cash included restricted cash

## Outlook



### **Corporate Strategy**

"one core, two wings and three supports" - real estate development as the core business, with asset management and industry-city business as synergistic development, and construction, property management and property finance service as supporting services

### Strengthen our "Minmetals Land" brand name

- Leveraging our association with CMC
- Focusing on providing high-quality and innovative products and services, and enhancing our customers' overall satisfaction
- Launched the online sales platform "五礦好房" for sales and marketing activities
- Property management: 37 °C Caring Service

#### Leverage our position as the sole Hong Kong-listed real estate flagship of China Minmetals

- Help us in selecting high-quality and low land-cost land site in prime locations and developing strong relationships with local governments
- Able to access and negotiate commercial bank financings at reasonable or favorable rates
- The continued support from CMC will help us maintain strong growth momentum and enhance our competitive position
- Help turning us into a leading and influential real estate development company as well as urban operator in China

五礦地產有限公司 MINMETALS LAND LIMITED

A leading real estate developer and urban operator company in the PRC



#### **Optimize our land bank**

• Continue to focus in "5+x" region

- Seize opportunities in Hong Kong
- Continue to increase overseas business development
- Intend to diversify our land bank by increasing commercial real estate projects while keeping residential real estate projects as primary focus

Maintain a diversified and complimentary portfolio of products and services

- Continue to focus on offering a range of mid- to high-end residential property products in the "5+x" region
- Continue to (i) lease office and retail space in Hong Kong and commercial and retail complexes in China, (ii) provide property management services to the completed projects; and (iii) provide specialised construction business mainly in Hong Kong
- Aim to position ourselves as an urban operator and enhance our overall competitiveness by following the "one core, two wings and three supports" principle

### Improve our operational efficiency and profitability

- Standardize product designs and construction materials across different project sites
- Fast turnaround strategy which based on the "612306" development cycle (6 months for earthworks for the construction; 12 months for opening, 30 months for roughcast house delivery; additional 6 months for furnished products)
- Sound development cycle (land acquisition to sale), e.g. Beijing Chao Yang One~6months; Chengdu West Begonia ~10 months; Guangzhou TOD project ~11 months; Shenzhen The Greenville ~12 months
- Launched the "5M Intelligent Health Product System" to provide a safe, healthy and intelligent community for residents.



#### Market

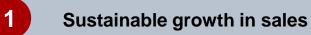
- The Chinese Government will continue to adhere to the principle of "houses are for living in, not for speculation"
- The real estate market is expected to stabilize with the steady advancement of real estate overhaul initiatives
- Expect tightened measures will remain in place
- Continuing deleverage push to ensure healthy and stable development of China's real estate market

#### Strategy

- Speed up the implementation of the "urban operator" business strategy
- Remain the prudent investment strategy
- Acquire quality land through multiple channels
- Pursue the development path of provision of high-quality products
- Continuously improve its resource regime and business capabilities
- Deliver the competitive advantage of the whole industry chain



#### **Investment Summary**





Healthy financial position with strong liquidity under the prudent financial management



Full compliance of the "three red lines" requirements



State-owned Property Developer with Strong and Continuing Support from the Parent Company







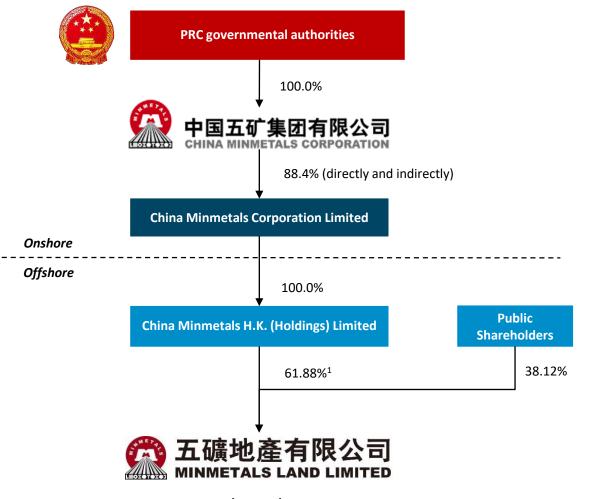


### **Questions & Answers**

Thank you!

## Appendix

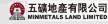




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Note:

1 China Minmetals H.K. (Holdings) Limited holds 61.88% shareholding in Minmetals Land Limited through June Glory International Limited (BVI) as of 30 Jun 2021



#### **Real Estate Development Projects in Mainland China & HK**

			• · · • • · • • · · · ·		Construction	
	ation/Project		Attributable interest to the Group	Site Area (sq.m.)	floor area (sq.m.)	Land Bank (sq.m.)
	Bohai Rim			(54.111.)	(54.11.)	(sq.m.)
1.	Beijing Fortune Garden	北京如園	51.0%	139,000	414,000	2,000
2.	Beijing Chao Yang One*	北京朝陽壹號*	40.0%	49,000	189,000	175,000
3.	Langfang Harrow Town	廊坊哈洛小鎮	50.0%	550,000	1,285,000	641,000
4.	Tianjin Minmetals International	天津中國五礦商務大廈	100.0%	21,000	183,000	22,000
5.	Tianjin Neo-Metropolis	天津未來城	49.0%	1,115,000	2,778,000	1,960,000
6.	Yingkou Platinum Bay	營口五礦∙鉑海灣	100.0%	396,000	377,000	62,000
7.	Sub-total			2,270,000	5,226,000	2,862,000
Yan	gtze River Delta					
7.	Nanjing Academic Royale	南京五礦紫文金城	100.00%	136,000	482,000	9,000
8.	Nanjing Enchanté Cove	南京五礦斕悅方山	100.00%	68,000	148,000	16,000
9.	Nanjing Enchanté Oasis	南京五礦 <b>韊</b> 悅棲原	100.00%	95,000	255,000	20,000
10.	Nanjing Enchanté Park	南京五礦 <b>斕</b> 悅溪山	100.00%	61,000	181,000	104,000
11.	Nanjing Jiang Shan Da Jing	南京江山大境	39.80%	83,000	285,000	109,000
12.	Nanjing Majestic Mansion	南京長江華府	34.10%	43,000	233,000	148,000
13.	Nanjing Sello Royale	南京五礦艽璽台	100.00%	179,000	270,000	4,000
14.	Nanjing Yan Shan Ju	南京晏山居	100.00%	91,000	203,000	3,000
15.	Suzhou Industrial Park Project	蘇州工業園項目	55.00%	56,000	157,000	129,000
	Sub-total			812,000	2,214,000	542,000
Che	engdu-Chongqing region					
16.	Chengdu Dayi Shaqu project*	成都大邑沙渠項目*	100.00%	44,000	114,000	100,000
17.	Chengdu West Begonia	成都五礦•西棠雅園	100.00%	22,000	80,000	72,000
18.	Chengdu West-Lake Future City*	成都西湖未來城*	100.00%	509,000	1,171,000	1,090,000
19.	Chengdu Xindu Dafeng Project*	成都新都大豐項目*	51.00%	39,000	123,000	101,000
20.	Chengdu Xindu Jinshuihe Project*	成都新都錦水河項目*	51.00%	44,000	140,000	113,000
	Sub-total			658,000	1,628,000	1,476,000

\* new project of 2021



# Real Estate Development Projects in Mainland China & HK (cont'd)

Loc	ation/Project		Attributable interest to the Group	Site Area (sq.m.)	Construction floor area (sq.m.)	Land Bank (sq.m.)
Cen	tral China					
21.	Changsha Greenland Centre	長沙綠地中心	25.50%	23,000	259,000	86,000
22.	Changsha LOHAS International Community	長沙五礦• <b>瀧</b> 灣國際社區	100.00%	643,000	1,084,000	49,000
23.	Changsha Minmetaos Plaza (formerly Nanhu Project)	長沙五礦廣場(前稱南湖項目)	100.00%	22,000	192,000	178,000
24.	Changsha Realm of Landscape	長沙萬境瀟湘	25.50%	87,000	311,000	221,000
25.	Changsha Scotland Town	長沙格蘭小鎮	100.00%	333,000	442,000	5,000
26.	Changsha Qin Royale	長沙五礦• <b>沁</b> 園金城	100.00%	150,000	570,000	128,000
27.	Changsha Wanjing Yayuan*	長沙萬境雅院*	51.00%	137,000	315,000	294,000
28.	Taian Scenery Centre	泰安五礦萬境廣場	51.00%	51,000	148,000	100,000
29.	Taian Scenery Cove	泰安•萬境水岸	51.00%	270,000	699,000	344,000
30.	Wuhan Enchanté Crest	武漢五礦端閒悅雲璽	100.00%	61,000	180,000	113,000
31.	Wuhan Scenery Cove	武漢萬境水岸	100.00%	62,000	215,000	153,000
32.	Xiangtan Scenery Cove	湘潭•萬境水岸	51.00%	428,000	1,104,000	593,000
33.	Xining Minmetals Chai Da Mu Plaza	西寧五礦柴達木廣場	51.00%	152,000	464,000	2,000
	Sub-total			2,419,000	5,983,000	2,266,000
Pea	rl River Delta					
34.	Foshan Academic Royale	佛山五礦紫文金城	100.00%	43,000	214,000	76,000
35.	Guangzhou Greenery Terrace	廣州萬樾台	100.00%	17,000	29,000	14,000
36.	Guangzhou Langyun Garden	廣州朗雲花園	10.00%	57,000	130,000	114,000
37.	Guangzhou Parc One	廣州五礦•壹雲台	51.00%	72,000	258,000	157,000
38.	Guangzhou Regent Heights	廣州五礦招商鷺山府	51.00%	21,000	72,000	9,000
39.	Guangzhou River Skyline	廣州江天際 (前稱廣州白雲區槎頭項目)	45.90%	77,000	340,000	281,000
40.	Hong Kong Montego Bay	香港蔚藍東岸	100.00%	11,000	65,000	48,000
41.	Huizhou Hallstatt See	惠州五礦 <b>跲</b> 施塔特	100.00%	918,000	1,549,000	984,000
42.	Shenzhen The Greenville	深圳萬樾府	51.00%	31,000	178,000	108,000
	Sub-total			1,247,000	2,835,000	1,791,000
	Total			7,406,000	17,886,000	8,937,000



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